

Title: A Picture of Health for Bromley, Bexley, Greenwich and Lewisham - Reconfiguration of Services

Date: October 2006 – October 2009

Client: A Picture of Health Business Planning Project Board and Finance Technical Group members

Country / Region: United Kingdom, London

CEPA provided comprehensive financial and capacity modelling support to a number of NHS Trusts and PCTs in South East London, as part of the 'A Picture of Health' project (APoH). APoH is a major health service redesign project led by the three Primary Care Trusts (PCTs) for Bromley, Greenwich and Lewisham, and Bexley Care Trust, to improve local NHS services and restore financial balance in the local health economy.

Over a three years period, CEPA completed work to support a number of phases of the project:

- Pre-Consultation Business case. CEPA initially reviewed existing material and financial models prepared for the project previously and suggested ways in which these could be improved. We then developed a number of detailed activity and income models to support the evaluation of various service reconfiguration scenarios. This in-depth analytical work supported the preparation of a pre-consultation business case prior to a wide ranging public consultation exercise on different options for service reconfiguration.
- Refined Business Case. CEPA provided further modelling and analytical support to refine our preliminary financial and capacity analysis to a much greater level of detail and inform a final decision by the Joint Committee of the Primary Care Trusts (JCPCT) on the preferred option for clinical service redesign in the local health economy.
- Planning for implementation. Following the JCPCT decision in July 2008, CEPA was retained by the APoH Programme Executive to act as the project's analytical consultant during the 'planning for implementation' phase of the project. CEPA also supported the APoH stakeholders during an Independent Reconfiguration Panel (IRP) review of the JCPCT decision following the project's referral to the Secretary of State.

- Implementation phase. The Secretary of State approved the A Picture of Health Service reconfiguration in May 2009. CEPA was once again retained to undertake a health economy wide modelling refresh that will support implementation of service reconfiguration. We also assisted clinical working groups in the development of care pathways for different services.

Links:

- [A Picture of Health for South East London](#)